

18 August 1973

**MEMORANDUM FOR:** Acting Deputy Director for Intelligence  
Associate Deputy Director for Operations

**INFO :** Deputy Director of Central Intelligence  
Deputy to the DCI for the Intelligence Community  
Acting Director of National Estimates

**SUBJECT :** Conversation with Andy Marshall on 20 July 1973

1. We discussed a bit the objectives for the intelligence community outlined in our draft letter to the President and my intention to supplement these with more substantive objectives for the different elements of the community. In this, we discussed the possible activation of the NSCIC through submission of these draft objectives for the NSCIC's circulation and approval.

2. We also discussed the problems of analysis, and particularly the possibilities of developing some "role-playing" as a part of our analytical process, to focus on the problem from the point of view of our intelligence target, i.e., the Russians or Chinese, rather than from the outside. I said we plan to devote attention to such role-playing.

3. Mr. Marshall raised the problem of Soviet influence upon United States public opinion. He particularly was concerned at the degree to which the Soviet presence in the United States might have such influence, as well as absorbing U. S. R&D, etc. He wondered whether the FBI is too weak to cover the large Soviet presence in the United States at this time, and he also was concerned at the possible impact of additional U. S. visitors in the Soviet Union from the point of view of recruitments, etc. He wondered whether the USIB, through its Security Committee or other, might develop a monthly or quarterly report on what the Soviets are doing

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- 2 -

and saying in this regard. He also wondered whether a CCPC effort might be launched with respect to covering the degree of Soviet activity in the U. S. I indicated considerable doubt as to our ability to get into this very deeply, and indeed some reluctance on the grounds of propriety to get too much into U. S. activities, which are really the job of the FBI. Mr. Marshall also indicated possible interest in a study of our export control system to make sure that it is conditioned to give the United States the benefit of any export relationship with the Soviet Union. I also thought this a bit beyond our charter. We left the matter that Mr. Marshall would consider the matter further and possibly discuss it with the FBI.

4. Mr. Marshall asked as to the status of our activity on deception. I said we have a staff established on this and had begun some work. He asked whether the DDO might be able to provide him and Colonel Kennedy an update on where we stand on it, and particularly cover any relationships we may have established with DOD on the subject. He referred to a DOD videotape of General Al Haig discussing this matter, and the interest of a Colonel Durham, JCS Ops, in this overall topic. I said I would pass this on to the DDO for further discussion and be back to him?  
Action: DDO

5. Mr. Marshall reverted to his interest in having Mr. Steve Lukasic join us in a meeting to discuss the whole subject of R&D in analysis. I said we are examining some of the papers that Mr. Marshall had given us on this topic and would indeed set up such a meeting at an appropriate time. Action: DDI, after discussion at a Management Committee meeting.

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W. E. Colby

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